

Ukrstat 2.0

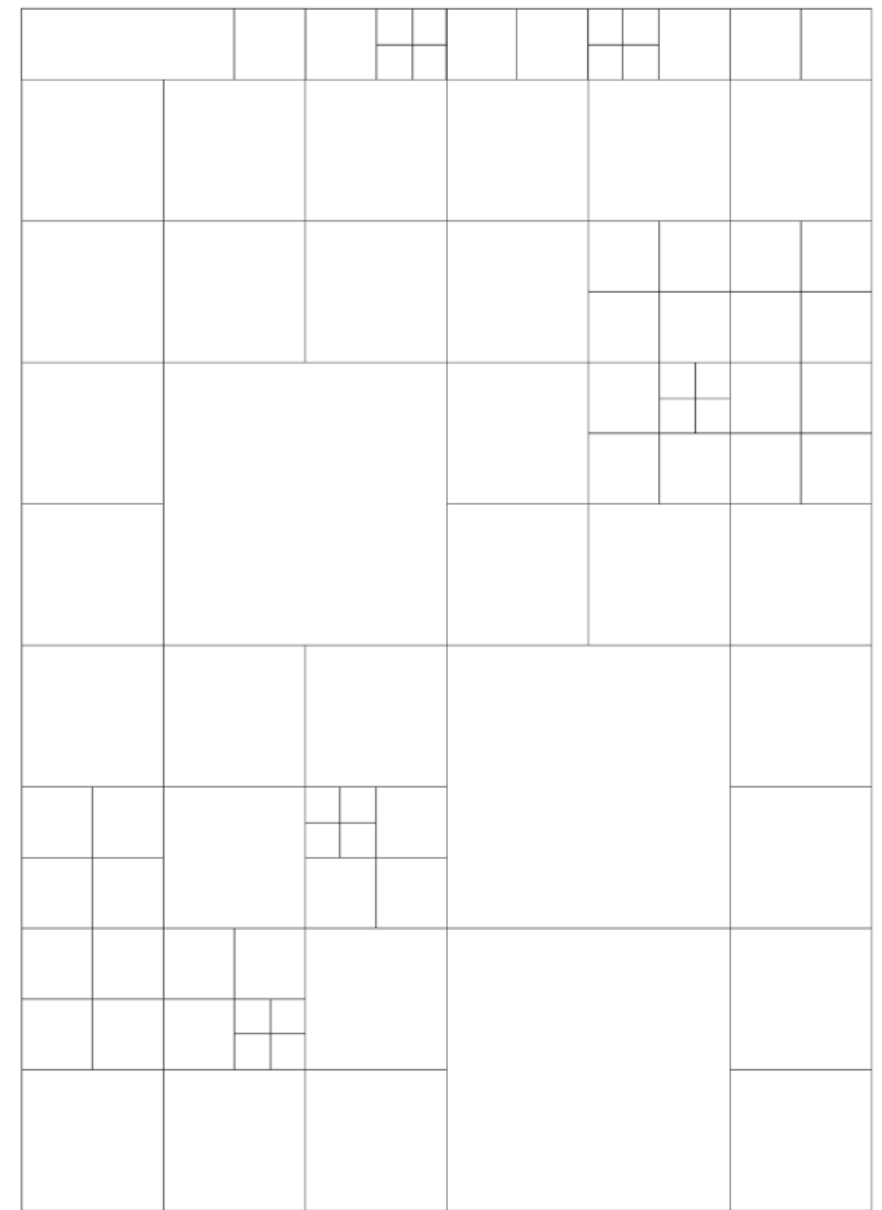
Strategic Vision for Development

2026-2028

This document serves as the conceptual framework for the State Statistics Service 2.0 Strategy.

Its aim is to establish a shared vision for the organisation's development and strategic priorities up to 2028 among the teams of state statistical bodies and stakeholders.

14.07.2026

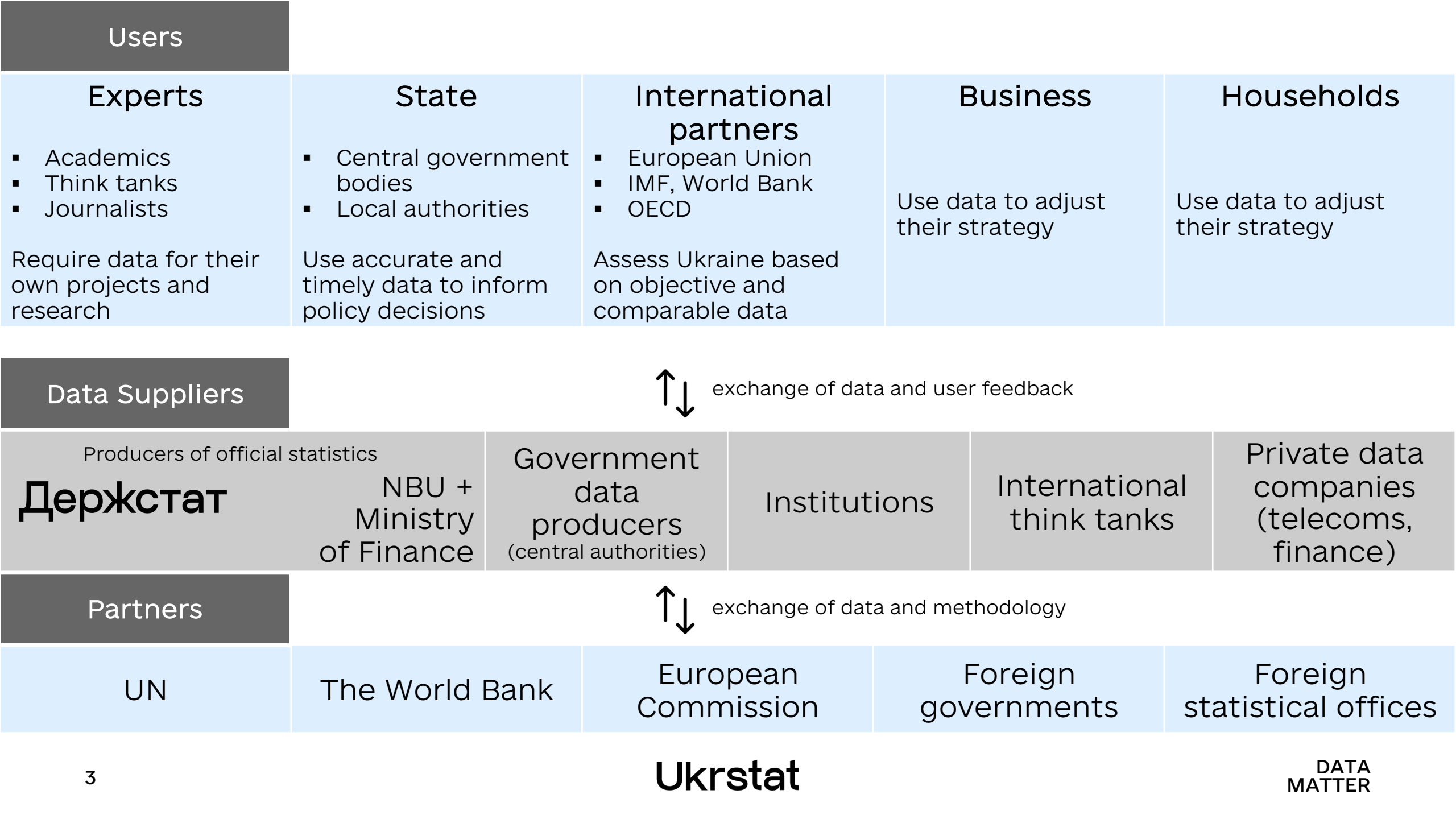


Data ecosystem

The data sector functions as a cohesive ecosystem, bringing together a wide range of stakeholders: from data producers and processors to data distributors and users.

A significant piece of data is created, processed and used outside the realm of official statistics, giving rise to a new framework for interaction and data exchange.

In these circumstances, it is crucial to define the role and positioning of the State Statistics Service both within the national data ecosystem and in the European and global contexts.



Vision

Shaping the future.
What should the State
Statistics Service become in
the long term?

The State Statistics Service is the architect of the national data ecosystem, a modern state-run producer of official statistics, and an innovator within the European Statistical System.

Mission

Turning our vision into action.
This is our strategic priority
for the next three years.

To provide the state, business and society with reliable, independent and inclusive data to support decision-making and economic development.

Values

↓ Customer focus and Partnership

We focus on the needs of users and partners, providing them with high-quality and relevant data, whilst upholding a people-centred and inclusive approach in the development of statistical products.

↓ Innovation and Development

We are constantly refining our approaches to the development of statistical products, adopting modern technologies, methods and practices to enhance their quality and value.

↓ Independence and Openness

We guarantee that the production of statistics is free from external influence, whilst ensuring that processes are transparent and results are clear to all stakeholders.

↓ Integrity and Responsibility

We adhere to the fundamental principles of statistical production, ensure that our approaches are scientifically sound, and take responsibility for the reliability and quality of our data.

Strategic Goals

The mission is translated into a set of strategic objectives that define the key areas of action and transformation.

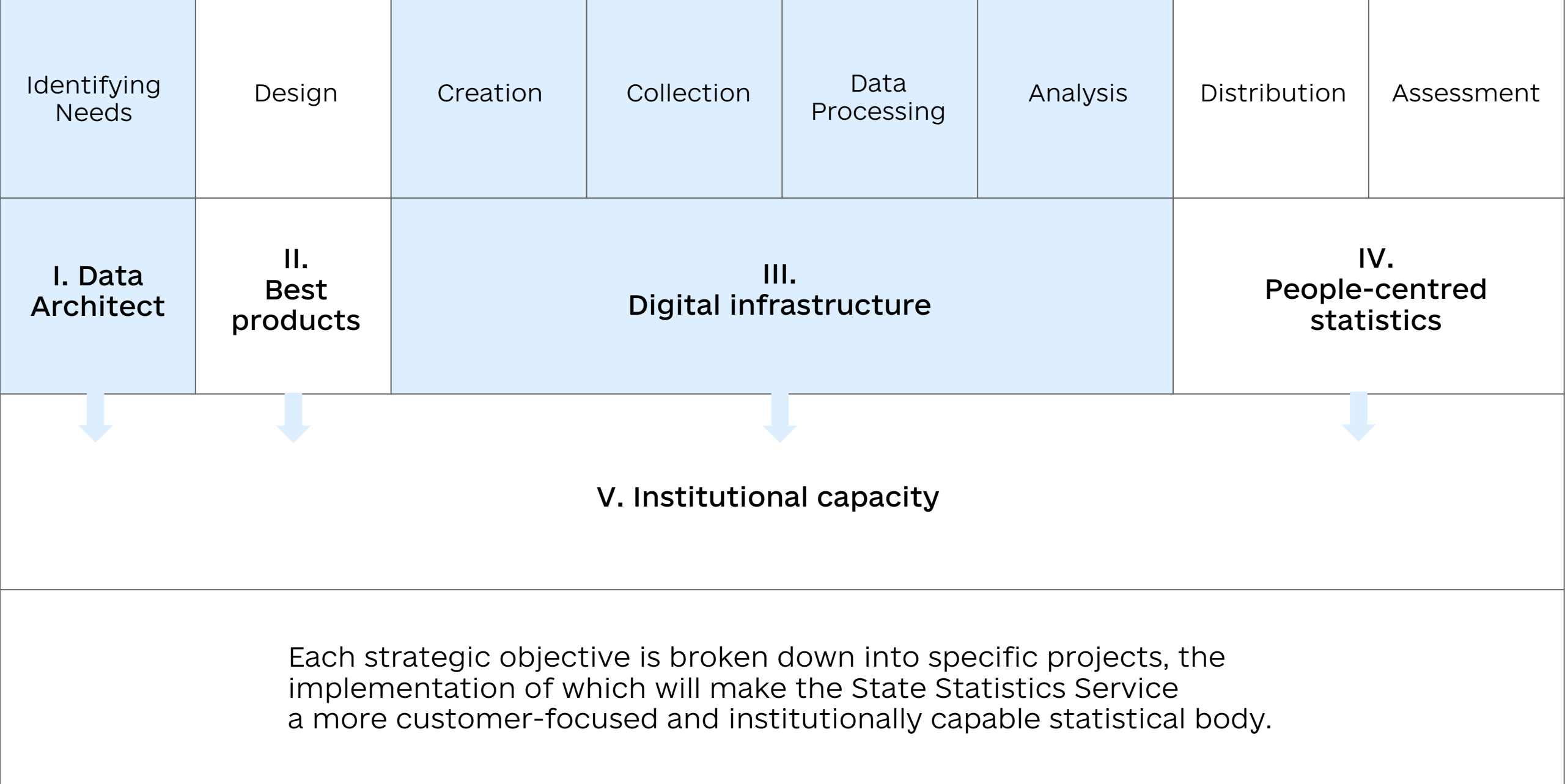


The objectives cover all stages of statistical production in accordance with the GSBPM* methodology: from data collection to dissemination and use.

** [GSBPM \(Generic Statistical Business Process Model\)](#) – a standard model of a statistical business process, developed under the auspices of the UNECE*

Four strategic objectives are aimed at creating value for users, whilst the fifth is aimed at developing the institutional capacity of the State Statistics Service.





1 Data Architect

1.1. Updating the legislative framework for official statistics

The new version of the Law on Official Statistics – institutional independence, data accessibility, standardisation of data production methodology

1.2. Developing a modern institutional model for official statistics

With the strengthening of the State Statistics Service's role as the centre for the coordination and integration of the national data system and the introduction of the role of *data steward*

1.3. Strengthening and developing the data management system at national level (Chief Data Officer – Supervisor)

By refining approaches, standards and mechanisms for overseeing data consistency and quality

2 Best products

2.1. Harmonisation with the European statistical system

Ensuring the phased implementation of the requirements of European statistical legislation

2.2. Development of the system for measuring country's development

Redefining and strengthening the role of the State Statistics Service in the formulation, coordination and monitoring of the system of national indicators that ensure an objective assessment of the state and dynamics of the country's development

2.3. Developing a customer-centric model for user engagement

Focusing on the needs of various target audiences, introducing user-friendly formats for accessing data, and enhancing user satisfaction

2.4. Ensuring the quality and integrity of data (Ukrstat's products)

Through the implementation of quality standards, the conduct of data audits and ensuring the consistency, reliability and transparency of data within statistical products

2 Best products

2.5. Development of a product-based model for statistics

Through the creation and development of statistical products based on user requests and feedback, and geared towards the practical application of data

2.6. Development of the data ecosystem at community level

Through the strengthening of municipal statistics and the creation of tools that provide communities with access to relevant data for decision-making

2.7. Development of new models for data utilisation (commercial products)

Through the introduction of value-added services based on statistical data, in accordance with the principles of openness and legal requirements

2.8. Development of geospatial analytics and data visualisation

Enhancing clarity and practical application, including the development of geospatial statistics and cartographic tools

3 Digital infrastructure

3.1. Integration with administrative data sources (registers, etc.)

Establishing technical links with government registers and information systems to improve the quality, completeness and timeliness of statistical outputs

3.2. Development of a modern statistical production model based on new data sources

Introduction of new and innovative types of data

3.3. Development of data collection and interaction processes

Through digitalisation, the simplification of reporting forms and process re-engineering, as well as the introduction of user-friendly tools for submitting information and providing support

3.4. Automation of interactions with international partners

To ensure the effective exchange of data in line with international obligations

4 People-centred statistics

4.1. Ensuring the accessibility and comprehensibility of statistical data
Presenting data in the required breakdowns (incl. regional ones) and with historical completeness, accompanied by methodological notes and explanations

4.2. Development of a single digital portal as a data showcase
Establishing a single point of access to data of Ukrstat and other data producers; developing integrated interfaces for various usage scenarios (incl. analytical dashboards)

4.3. Implementing a modern data disclosure policy
A publication calendar with specified release dates for indicators, simultaneous publication for all users, and transparent rules for data revisions

4.4. Development of the core data access intelligence (StatGPT)
Development of an AI assistant to retrieve data, explanations and analytics via natural language queries, expansion of data sources and support for statistical classifications

4.5. Development of tools for interacting with users and partners
Creation of a personal user dashboard, subscriptions to data updates, a feedback system and a service satisfaction survey (incl. push-based surveys)

5 Institutional capacity

Management and Sustainability

			5.1. Implementation of a quality management system for statistical production In accordance with international standards for official statistics (in particular the Code of Practice, GSBPM and UN QAF), ensuring systematic control and continuous improvement of processes
			5.2. Re-engineering of statistical production processes To enhance efficiency, transparency and manageability at all stages of data production
			5.3. Optimisation of the organisational model and structure to ensure flexibility, clear accountability and support for the process-based management model
			5.4. Ensuring the continuity of the statistical system’s operations Developing mechanisms for resilience, redundancy and process recovery
			5.5. Introducing a project management office (PMO) as a tool for coordinating strategic initiatives, managing the project portfolio and ensuring their effective implementation

5 Institutional capacity

Digitalisation

5.6. Development of a digital platform for statistical production
as a unified environment for the automation of data collection, processing and dissemination (based on the Information system for the production of statistics by state statistical authorities)

5.7. Modernisation of the IT infrastructure
To ensure scalability, performance and reliability of data processing

5.8. Ensuring information and cyber security
as a component of the statistical system's reliable functioning

5.9. Development of the geographic information system (GIS) infrastructure
as a component of modern statistical production and analytics

5 Institutional capacity

People and Culture

5.10. Developing the human resource capacity of the Ukrstat
Through the development of modern competencies, the renewal of the workforce and enhancing the organisation's attractiveness as an employer

5.11. Introduction of a system of continuous staff training and development
To ensure the organisation's adaptability and the development of the necessary skills

5.12. Development of an effective system of motivation and recognition
Based on performance outcomes, including competitive remuneration packages and non-financial incentives

5.13. Development of corporate culture and values
As the foundation for effective collaboration, accountability and a results-oriented approach

5 Institutional capacity

Brand and communications

5.14. Development of a unified communication and brand strategy for the Ukrstat

Based on a reputation audit and an assessment of brand awareness, with a focus on openness, transparency and building trust in statistical data

5.15. Development of a comprehensive brand system for the Ukrstat

Standardisation of approaches to positioning and visual identity at the level of the central administration and regional statistical offices

5.16. Enhancing the public value of statistics

Through the implementation of national communication initiatives and educational activities for the educational community